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#1 Process Certification Guide

Scrum.org PSM II

SCRUM.ORG PROFESSIONAL SCRUM MASTER CERTIFICATION QUESTIONS & ANSWERS

Details of the Exam-Syllabus-Questions

PSM II

Scrum.org Certified Professional Scrum Master II (PSM II)

30 Questions Exam – 85% Cut Score – Duration of 90 minutes

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Get an Overview of the PSM II Certification:

Who should take the **PSM II exam**? This is the first question that comes to a candidate's mind when preparing for the Professional Scrum Master certification. The PSM II certification is suitable for candidates who are keen to earn knowledge on the Scrum and grab their Scrum.org Certified Professional Scrum Master II (PSM II). When it is about starting the preparation, most candidates get confused regarding the study materials and study approach. But PSM II study guide PDF is here to solve the problem. PSM II PDF combines some effective sample questions and offers valuable tips to pass the exam with ease.

Why Should You Earn the Scrum.org PSM II Certification?

There are several reasons why one should grab the PSM II certification.

- The Professional Scrum Master certification proves to be one of the most recognized certifications.
- The certification badge proves the knowledge of the candidate regarding subject matters and makes his resume presentable to potential candidates.
- Thus earning the **Scrum.org Certified Professional Scrum Master II (PSM II)** is a powerful qualification for a prosperous career.

What Is the Scrum.org PSM II Professional Scrum Master Certification Exam Structure?

Exam Name	Scrum.org Professional Scrum Master II
Exam Code	PSM II
Exam Fee	USD $250
Exam Duration	90 Minutes
Number of Questions	30
Passing Score	85%
Format	Multiple Choice Questions
Books / Trainings	**Professional Scrum Master**, **Professional Scrum Master II**
Schedule Exam	**Start Assessment**

Sample Questions	**Scrum.org PSM 2 Exam Sample Questions and Answers**
Practice Exam	**Scrum.org Certified Professional Scrum Master II (PSM II) Practice Test**

Enhance Knowledge with PSM II Sample Questions:

Question: 1

A Scrum Master is not only a servant-leader to the Scrum Team and organization, it's also considered a management position.

Which three activities describe what a Scrum Master manages as reflected by the Scrum Guide?

(Choose three.)

   a) Reporting on the performance of the Sprint.
   b) The way Scrum is understood and enacted within the organization.
   c) Managing the capacity and utilization of each Development Team member.
   d) Managing the process in which Scrum is applied.
   e) Managing the Product Backlog items and work in the Sprint Backlog.
   f) Removing organizational impediments that limits the team's progress and productivity.

Answer: b, d, f

Question: 2

By the end of the Sprint, a Product Backlog item in the Sprint Backlog does not meet the team's Definition of Done. What two things should happen with the item?

(Choose two.)

   a) It will be inspected at the Sprint Review and if it is acceptable by the stakeholders then include it in the Increment.
   b) Do not include the item in the Increment for the Sprint.
   c) Split the item and add the estimation of the completed work to the current Sprint so not to impact the velocity and add the "undone" work to the next Sprint
   d) Estimate the remaining work needed to make it "done" and add it to the Product Backlog for the Product Owner to decide what to do with it.

Answer: b, d

Question: 3

Steven, a Scrum Master, has been hired by an organization that is new to Scrum. He has been invited to meet the IT and product management team to kick-off the project.

During the meeting the Product Owner asks how many Sprints will be needed to address the entire architecture and infrastructure before working on the features for the new product.

What are the two best responses for Steven to explain how such work is handled in Scrum?

(Choose two.)

a) You explain that product management should not worry about technical solutions. You inform them that the developers will work with the IT department when needed and keep the Product Owner updated on additional time required for each Sprint. The additional effort will be added to the top of the Sprint Backlog before Sprint Planning.
b) You explain that it is more effective when architecture and infrastructure emerge alongside the development of business functionality. The additional advantage is that business value is created more quickly and earlier.
c) You confirm that architecture and infrastructure is needed before starting on business functionality but the estimated budget will be difficult to estimate. You suggest that the first Sprint will be dedicated towards building the technical foundation in order to get an accurate estimation for any additional budget and time required.
d) You coach the Product Owner and Development Team to add this work to Product Backlog to ensure transparency, have the Development Team estimate the work and do this in early Sprints while also creating some business functionality in the early Sprints.

Answer: b, d

Question: 4

What would likely happen if management only changed the organization's current terminology to fit Scrum without the proper understanding and support of Scrum as defined in the Scrum Guide?

a) Very little change will happen as the vocabulary in Scrum is specifically defined for implementing Scrum.
b) The organization may not realize the real benefits of Scrum as there would be no real change on the way the teams work.
c) Organizations may feel less stressed as the behaviors would remain familiar to management.
d) All answers apply.

Answer: d

Question: 5

A new Product Owner has joined an existing Scrum Team that has been working together for eight Sprints.

The Development Team has grown to have a good understanding of the functionality and business for the product they have been building. The Product Owner, being new to the company, is unsure about his responsibilities.

As a Scrum Master explain what two acceptable ways of helping the Product Owner would be.

(Choose two.)

a) You advise the Product Owner to start building a good relationship with the stakeholders of the product. Ongoing interaction with them is important to regularly align with changing organizational or market expectations. The Product Owner is also expected to invite the right stakeholders to the Sprint Review meeting.

b) You inform the Product Owner that, in today's highly competitive markets, it is important that the Development Team is updated on changing business priorities on a daily basis. The Daily Scrum allows the Development Team to adapt to the changes in scope without delay.

c) You tell the Product Owner to make sure that there are no ambiguities or possible misunderstandings in the items on the Product Backlog when they are handed over to the Development Team. This is best done by capturing the functional requirements during an analysis phase, resulting in documents that are considered as the working product of such analysis Sprints.

d) You advise the Product Owner to rely on the Development Team and the stakeholders to formulate the Product Backlog, as they are the ones most knowledgeable. By asking questions and working with them the Product Owner will quickly be up to speed.

Answer: a, d

Question: 6

Peter, a Project Manager, has raised concerns about your Scrum Team's productivity and progress towards the objectives. Which is the best way to respond to Peter's concerns?

a) Share the Product Backlog, the projections towards the release dates and ensure that Peter has access.

b) Show the Profit & Loss (P&L) report.

c) Share the current impediments.

d) Share the last stakeholder status report prepared by the Scrum Master.

Answer: a

Question: 7

How much work must Developers do to a Product Backlog item they select for a Sprint?

a) An equal amount of time on analysis, design, programming, testing and documentation.
b) As much as they have informed the Product Owner will be done for every Product Backlog item they select in conformance with the Definition of Done.
c) All development work and at least some testing.
d) As much as they can fit into the Sprint. Any remaining work will be moved to a subsequent Sprint.

Answer: b

Question: 8

Your company has notified the stakeholders that they will be delivering the first release of a new product within ten Sprints. On the seventh Sprint, the Scrum Team discovers that they will not be able to include all of the expected features within the first release.

The Product Owner believes if they remove some items from the Definition of Done they will be able to accelerate the development process. The Development Team objects to this idea as it will lead to technical debt.

As a Scrum Master, what would be the best two ways to explain to the Product Owner the impact of technical debt?

(Choose two.)

a) As long as there is still technical debt in the current release, feature development for the next release cannot be started. The Product Owner must first agree to this impact before allowing changes to the Definition of Done.
b) Reducing the Definition of Done will introduce unknown errors as development progresses and functionality is added. The system can become more difficult to stabilize as work progresses. Development for the actual release as well as future releases will be slowed down in unpredictable ways.
c) Releasing the version upon a reduced Definition of Done creates false assumptions about the actual state of the system. This will create many interruptions during the development of the next release as fixes will need to be done to the previous release caused from a reduction of quality.
d) The amount of technical debt will need to be analyzed in order to understand the impact on subsequent releases in order to allocate additional Sprints at the end of the project.

Answer: b, c

Question: 9

What is management's role in Scrum?

a) To provide the necessary environment and support needed as defined by the Scrum Guide by providing insights and resources that help the Scrum Teams continue moving forward.
b) Identifying and removing people that are performing poorly.
c) Monitoring skill levels of the Development Team.
d) Monitoring the Development Team's velocity.

Answer: a

Question: 10

Who should manage the tasks of Developers during the Sprint?

a) All answers apply.
b) The Scrum Master.
c) The Project Manager.
d) The Product Owner.
e) The Developers.

Answer: d

What Study Guide Works Best in Acing the Scrum.org PSM II Professional Scrum Master Certification?

The PSM II study guide is a combination of some proven study tips and the combination of all valuable study materials like sample questions, syllabus and practice tests in one place.

Explore the Syllabus Topics and Learn from the Core:

If you are determined to earn success in the Professional Scrum Master exam, getting in full touch of the **syllabus** is mandatory. During preparation, you might not like all syllabus sections or topics, but try to get at least the fundamental knowledge from the sections you don't like. The more you possess knowledge on all syllabus sections, the more is the chance to attempt maximum number of questions during the actual exam.

Make Your Schedule:

Studying and completing the syllabus becomes easier, if you work on the syllabus topics after making a schedule. Your syllabus must mention what areas you want to cover and within what time. Once you make a schedule and follow

it regularly, syllabus completion becomes easier and preparation becomes smoother.

Get Expert Advice from the Training:

Do not forget to join the Scrum.org PSM II training if it is providing any. Training enhances the practical knowledge of a candidate, which helps them to work well in the practical field during projects.

Get Access to the PDF Sample Questions:

If your study material is in a **PDF format** or the materials are mobile-friendly, what could be better than that? Get access to the free sample questions and keep enhancing your knowledge beyond the syllabus.

Avoid Dumps and Utilize the Scrum.org PSM II Practice Test:

Why should you rely on practice tests? The reason is simple: you must get familiar with the exam pattern before reaching the exam hall. An aspirant aware of the exam structure and time management during the exam preparation can perform well in the actual exam and attempt the maximum number of questions during the exam.

Many aspirants prefer to read from dumps, but they miss out on the self assessment method. Therefore, PSM II practice tests always stand out to be the better choice than dumps PDF.

Avail the Proven PSM II Practice Test for Success!!!

Do you want to pass the PSM II exam on your first attempt? Stop worrying; we, ProcessExam.com are here to provide you the best experience during your Scrum.org Professional Scrum Master II preparation. Try out our free mock tests to get a glimpse of our quality study materials, and build your confidence with the premium **PSM II practice tests**. Our expert-designed questions help you to improve performance and pass the exam on your first attempt.